

#### EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

## **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

**Small Business Management** 

Course

Field of study Year/Semester

Mathematics in technology 2/4

Area of study (specialization) Profile of study

general academic

Level of study Course offered in

First-cycle studies Polish

Form of study Requirements

full-time elective

**Number of hours** 

Lecture Laboratory classes Other (e.g. online)

15

Tutorials Projects/seminars

# **Number of credit points**

1

#### Lecturers

Responsible for the course/lecturer:

Responsible for the course/lecturer:

dr Joanna Małecka

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Faculy of Engineering Management

Department of Entrepreneurship and Business

Comunication

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## **Prerequisites**

- 1. The Student knows the basic concepts of economics and finance of enterprises as well as management. Has general knowledge about entrepreneurship and the functioning of companies in a market economy
- 2. The Student has the skills to perceive, associate and interpret phenomena occurring in enterprises and in the economy fildes



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3. The Student understands and is prepared to take social responsibility for decisions in the field of managing an enterprise

### **Course objective**

To familiarize Students with the specifics of creating and managing a small enterprises

Paying attention to the SME's problem of growth and rising sources of financing

# **Course-related learning outcomes**

Knowledge

- 1. The Student knows the essence and specificity of functioning of small enterprises
- 2. The Students has knowledge of various aspects of strategic management of a small company
- 3. The Student has knowledge abut alternative sources of small enterprices financing

Skills

- 1. The Student has the ability to manage and develope with the growth of the enterprise
- 2. The Student has the ability to make optimal choices in the field of financial management
- 3. The Student has the ability to formulate problems and make choices in the field of strategic management and the ability to define enterprise mission, vision and values

Social competences

- 1. The Student should be prepared to act as the manager (owner) of a small enterprise
- 2. The Student is able to communicate efficiently and defend his arguments
- 3. The Student is aware of the social role played by the manager (owner) in the company and its environment

#### Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

LECTURES - Formative assessment: active in discussions summarizing individual lectures or given material (e.g. books, movies), giving the Student the opportunity to assess the understanding of the problem; optional written works (e.g.essay) assigned during the semester; case-study tusks.

Summative assessment: written exam on the last lecture (to obtain a positive grade, 55% of points are required); the lecturer can conduct a final exam in the form of a remote test via the Moodle platform

PRACTICE (CALSSES): Formative assessment: current activity during classes and participation in the discussions; preparing presentation and business plan in selected legal identity and its presentation during the classes; tests; written works (essey) based on given books, articles or movies; written analysis of case-study; final test; tests).

Summative assessment: the arithmetic average of the formative grades with rounding conditions given and placed on the MODDLE platform - inability to getting promotion without a colloquium for a positive



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grade (min. 55% of points); the lecturer can conduct a final test in the form of a remote test via the Moodle platform

# **Programme content**

- 1. The definition and essence of small enterprisess
- 2. Development and significance of small business in modern market economy
- 3. Globalization and internationalization and SMEs
- 4. Strategic management in small business (formulation of strategies; strategic and financial analysis tools; facilitating and hindering strategy building factors in a small company )
- 5. Strategic management in snall business (areas of strategy selection, characteristics of strategic management in SMEs; basic indicators allowing to assess the profitability of enterprises)
- 6. The issue of knowledge management and the possibilities of its implementation in small business
- 7. Company building (I: opportunities for SMEs; II: barriers for SMEs)
- 8. The concept of organization and management; Company mission, vision and values
- 9. Meaning of the SMEs definitioin and possible of legal forms of running business in Poland
- 10. Goals and ways of defining them as well as their role and significance
- 11. Functions of management in the aspect of small business
- 12. Business Plan as a planing function his functions, recipients ans structure
- 13. Financial management of SMEs (review of market sources of financing: equity and foreign capital; effective forms of financing small enterprises)
- 14. Financial management of small business (alternative sources of financing)
- 15. Contemporary management concepts and the possibilities of their implementation in SMEs

## **Teaching methods**

- I. FEEDBACK: Information lecture, Problem lecture, Conversational lecture, Talk, Lecture, Reading
- II. SEARCHING: Case study, Brainstorming, Round table discussion, Discussion pyramid, Discussion seminar, Discussion paper,
- III. TUTORIAL PRACTICAL: Auditorium exercises, Demonstration method, Project method, Workshop method, Tasks solbing
- IV. EXPOSING: Demonstration (film / presentation)

#### **Bibliography**



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#### Basic

- 1. Goldratt, E.M., Cox, J. (2008). CEL I. Doskonałość w produkcji. Wydawnictwo: Mint Books dostępne dla Studentów na Moodle w wersji eBook english title "The AIM I"
- 2. Griffin, R.W. (2017). Podstawy zarządzania organizacjami. Warszawa: PWN
- 3. Drucker, P.F. (2001). Myśli Przewodnie Druckera. Harvard Business School
- 4. Małecka (2019). Knowledge Management in SMEs. Journal of Knowledge Management Application and Practice Vol.1. No.3. (Dec. 2019). pp. 47-57. Natural Science Publishing. http://www.naturalspublishing.com/Contlss.asp?lssID=1680 dostępne on-line

#### Additional

- 1. Małecka, J. (2018). Knowledge Management in SMEs In Search of a Paradigm. Proceedings of the 19th European Conference of Knowledge Management. Published by Academic Conferences and Publishing International Limited Reading, UK. E-Book: ISBN: 978-1-911218-95-1. E-BOOKISSN: 2048-8971. Book version ISBN: 978-1-911218-94-4 Book Version ISSN: 2048-8963. p.485-493 access on-line
- 2. Małecka, J. (2018). Alternative Sources of Financing for SMEs in Poland in the Light of Empirical Research. Proceedings of the Entrepreneurship and Family Enterprise Research International Conference access on-line
- 3. Małecka, J.(2017). The role of SMEs in international trade: Selected aspects, Institute of Economic Research Working Papers, No. 68/2017, available at: http://econpapers.repec.org/scripts/redir.pf?u=http%3A%2F%2Fwww.badania-gospodarcze.pl%2Fimages%2FWorking\_Papers%2F2017\_No\_68.pdf;h=repec:pes:wpaper:2017:no68-access on-line
- 4. Matejun, (2012). Zarządzanie małą i średnią firmą w teorii i w ćwiczeniach, DIFIN:Warszawa
- 5. Porter M.E. (2001). Porter o konkurencji. Warszawa: PWE
- 6. Porter, M.E. (1994). Strategia konkurencji. Metody analizy sektorów i konkurentów. Warszawa: PWE

## Breakdown of average student's workload

	Hours	ECTS
Total workload	39	1,0
Classes requiring direct contact with the teacher	21	1,0
Student's own work (literature studies, preparation for laboratory classes/tutorials, preparation for tests/exam, project preparation) <sup>1</sup>	18	1,0

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<sup>&</sup>lt;sup>1</sup> delete or add other activities as appropriate